# report

meeting NOTTINGHAMSHIRE AND CITY OF NOTTINGHAM

FIRE AND RESCUE AUTHORITY

FINANCE AND RESOURCES COMMITTEE

date 12 October 2007 agenda item number

### REPORT OF THE CHIEF FIRE OFFICER

#### **BUDGET MONITORING REPORT - PERIOD 5 ENDED 31 AUGUST 2007**

#### 1. PURPOSE OF REPORT

To report to Members on the financial performance of the Service in the year 2007/08 to the end of August 2007. This report analyses significant variances and highlights areas of concern.

#### 2. BACKGROUND

Budget monitoring is a key aspect of financial management for the Fire & Rescue Authority. Regular reporting of spending against budget to Members is a check that spending is within available resources and, if necessary, allows for financial resources to be re-assigned to meet changing priorities.

### 3. REPORT

#### 3.1 SUMMARY

- 3.1.1 The budget monitoring statement is showing an overspend to date of £614k. This is made up of an overspend to date on non pensions of £514k and an overspend to date on pensions of £100k.
- 3.1.2 The projected out turn variance for the year is a -£420k underspend on the general account. However, there is an underlying projected overspend of £429k relating to revenue activities, which is masked by underspends on the operating leasing and IRMP budgets. In addition, there may be an overspend on ill health charges, which cannot be quantified at this stage and has not been reflected in the projected outturn.
- 3.1.3 The overspend to date of £614k and the projected underspend of -£420k are made up of several key variances.
- 3.1.4 The full Budget Monitoring Statement is given as Appendix A to this report.

### 3.2 SIGNIFICANT VARIANCES

3.2.1 Wholetime Pay is showing an overspend to date of £42k. The budget is based on an establishment of 569 posts. During 2007/08 the actual number of wholetime staff being paid has risen to 584, which includes 5 posts funded from external sources. The overtime budget has already overspent against the annual budget of £117k, and this overspend is being analysed. It is known that some of the costs arose during the summer flooding incidents and the Authority will be able to claim back the costs of assisting other Fire and Rescue Services. The overall outturn overspend of £277k has been estimated assuming that monthly salary costs for

the remainder of the year continue at the July level. It also includes an estimate for CPD payments, for which the total cost has not yet been calculated. The income which relates to wholetime posts, that are either funded from grants or outside organisations is now shown within the body of the monitoring report. The shortfall in funding to cover the Chief Fire Officer secondment is reflected in the projected outturn. The one-off earmarked reserve of £35k to support overtime has not yet been allocated.

- 3.2.2 The Wholetime Pay establishment will be re-costed when it has been finalised following this year's organisational restructure, and pay budgets will be devolved to managers. The Finance and Personnel Departments are working together to improve management information to support monitoring of pay budgets.
- 3.2.3 The Pension Employer's Contribution budget is underspent by -£13k to date. The projected outturn variance of -£82k is consistent with the projected outturn in respect of pensionable pay for wholetime employees.
- 3.2.4 Part time Operational Pay is overspent by £171k, mainly due to a high level of turnouts this year in respect of the summer flooding. An element of this overspend will be reimbursed by other Fire and Rescue Services, where costs were incurred in supporting incidents outside of Nottinghamshire, however the actual amount to be reimbursed is in the process of being calculated. This will be reported in the next monitoring report. For now, an estimated projected overspend of £171k has been assumed.
- 3.2.5 Control Pay is underspent by -£1k to date, an estimated outturn of £996k is based on the actual pay for July. The current establishment will be re-costed when the establishment has been finalised and virements will be carried out to correct the superannuation budget. The estimated outturn overspend is £22k. This is mainly due to the overtime budget. If this continues at the present rate there will be an overspend of £12k.
- 3.2.6 Administrative Pay is overspent to date by £17k. Work is currently being undertaken in conjunction with the Personnel Department to confirm the overall administrative pay establishment, identifying vacant posts and temporary staff. The estimated outturn overspend of £139k has been calculated assuming that monthly pay continues at the July level. The Director of Human Resources post is being covered by a contractor, and these costs are shown within the consultant's fees budget and therefore not reflected in the Administrative pay overspend.
- 3.2.7 Premises costs are overspent by £7k to date. Within this, building maintenance is overspent by £36k. Condition surveys have been carried out at stations and work is being carried out in conjunction with the budget holder to ascertain the estimated outturn, this will be reported in the next budget monitoring report. Rent of Premises is showing an overspend of £12k due to the increase in hire of meeting rooms during the refurbishment of Headquarters.
- 3.2.8 Operational equipment is underspent by -£11k to date. The estimated outturn of -£42k is mainly due to 2 factors: in 2006/07 a net increase of £35k budget was approved for the integrated clothing project, however this project is not expected to be implemented by the end of 2007/08, resulting in a one off saving of -£35k. The projected outturn for protective personal equipment is based on 24 wholetime and 24 retained being recruited in the remainder of 2007/08. This results in a projected underspend of -£8k.
- 3.2.9 Supplies and Services are overspent by £22k. This mainly relates to catering and hospitality. Work is being carried out to investigate this and the results will be reported. Other Supplies and Services are currently overspending by £56k. Within this, the publicity budget is overspent by £11k due to a charge relating to 2006/07

in respect of IRMP consultation. The budget for finance lease interest is still shown within capital financing, resulting in an overspend to date of £46k in respect of finance lease interest. A permanent virement will be carried out to correct this. An insurance premium reduction of £99k this year in respect of the motor policy is partly being used to fund the environmental audit work costing approximately £40k, so an outturn net underspend of -£59k on insurance is projected.

- 3.2.10 Transport is overspent by £94k to date. Work is currently being carried out with the budget holder to ascertain the overall outturn .Travelling expenses are once again overspending, and an outturn overspend of £61k is anticipated if the current level of expenditure continues to the end of the year. Travel expense claims for non-uniformed employees are now being closely monitored.
- 3.2.11 Support Services is overspent by £42k to date. £6k relates to Treasury Services fees being higher than anticipated due to an increase in pensions administration work following the Firefighters pension scheme changes. The projected outturn overspend is £22k. £6k is due to absence reporting costs and this is the subject of an ongoing project. Work is in progress with Westfield Health to recover overpaid employer contributions dating back to 2004/05. Current estimates show that around £40k will be refunded and this will be a one-off saving. Other Support Services is currently overspent by £17k. This relates to legal expenses and appeal hearings which were not included in the original budget the budget will be closely monitored and variances will be reported.
- 3.2.12 Operating Lease Payments is showing an overspend to date of £85k, due to finance lease extension payments, which are not budgeted for, but are an inevitable consequence of delays in procuring fire appliances. A review of both operating lease payments and capital charges has been carried out and the projected outturns are now reported. The projected estimated underspend of £699k is due to slippage in the capital programme in 2006/07 and expected slippage in 2007/08.
- 3.2.13 Station budgets are showing an overspend of £65k to date. They are monitored at a devolved level and budget managers are expected to spend within the budget allocated. "Stops" should be put on budgets if needed, to avoid continued overspending. The current overspend will continue to be monitored closely.
- 3.2.14 Pension costs relating to ill health retirements and injury awards are showing an overspend to date of £114k. It will be difficult to make an assessment of the likely outturn position until later in the year when the Personnel Department will be able to advise on likely numbers of ill health retirements.
- 3.2.15 Trading activities in total show a deficit of £69k to date. This is mainly in the area of Prince's Trust, where Derby College has changed processes resulting in delays of internal verifications of learning records. This in turn delays receipt of income from the college. The phasing of expenditure and income will be reviewed, however it is anticipated that the overall position will be that the Princes Trust will make a surplus. The Marketing and Fundraising budget will be reviewed during the budget process.
- 3.2.16 The projected outturn underspend in total on IRMP1 and IRMP2 is -£150k. The estimated outturn of £215k assumes that various work streams will commence before the end of the year.
- 3.2.17 The pension account is showing a surplus balance to date of -£2,171k. The grant that was received on the 1<sup>st</sup> August 2007 reimbursed the Authority for the actual deficit for 2006/07, and 80% of the estimated outturn for 2007/08. Assumptions around pensions are volatile and estimates have changed in the light of

experience. If pensions expenditure and income continues as at present, it is expected that a refund of grant will need to be made to CLG at the end of the year.

#### 4. FINANCIAL IMPLICATIONS

The financial implications are set out within the body of the report.

#### 5. PERSONNEL IMPLICATIONS

There are no personnel implications arising from this report.

#### 6. EQUALITY IMPACT ASSESSMENT

There is no impact on equality issues arising from this report.

#### 7. RISK MANAGEMENT IMPLICATIONS

Budget Monitoring and the regular receipt of financial reports is key to managing one of the most significant risks to the organisation, that of financial risk. The process of budget monitoring is a key risk management control measure as are the management actions which are stimulated by such reporting. Formal action planning is not necessarily considered to be the appropriate response to budget variances. Instead finance division staff work collaboratively with budget holders towards improving financial performance.

#### 8. RECOMMENDATIONS

That Members note the contents of this report.

### 9. BACKGROUND PAPERS FOR INSPECTION (OTHER THAN PUBLISHED DOCUMENTS)

None.

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CHIEF FIRE OFFICER

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MONITORING STA	ATEMENT "N" - 1st APRIL 200	7 TO 31st A	<u>UGUST 2007</u>	<u>'</u>			endix A
		Annual	Current	Actual	Variance	Estimated	Outturn
		Budget	Profile	to Date	Profile	Outturn	Variance
		£	£	£	£	£	£
		000's	000's	000's	000's	000's	000's
<b>EMPLOYEES</b>							
WHOLETIME							
OPERATIONAL PAY	Pay	17,185	7,103	7,216	113		
1 71	Nat Ins	1,334	552	583	31		
	Overtime	1,334	41	144	103		
	Bank Holidays	230	120	89	-31		
	Other	143	63	13	-50		
	SUB TOTAL	19,009	7,879	8,045	166		
		19,009	7,079	0,040	100		
	Less			105	105		
	Wholetime Salary Income			-105	-105		
	Wholetime Grant Income	40.000	7.070	-19	-19	40.000	077
WHOLETIME	WHOLETIME TOTAL	19,009	7,879	7,921	42	19,286	277
WHOLETIME PAY ERS							
PENSION CONT							
	Emp Cont to Popoiona and						
	Emp Cont to Pensions - old scheme	3,349	1,395	1,399	4		
		5,545	1,555	1,555	7		
	Emp Cont to Pensions - new scheme	212	88	71	-17		
	new scheme	3,561	1,483	1,470	-17	3,479	-82
DADT TIME		3,561	1,403	1,470	-13	3,479	-02
PART TIME	Detaining Face	024	244	225	70		
OPERATIONAL	Retaining Fees	934	311	235	-76		
	Drills	559	260	297	37		
	Turnout Fees	606	202	182	-20		
	Tunout Hours	124	42	76	34		
	Disturbance Allowance	75	25	61	36		
	Holiday Back Pay	195	64	60	-4		
	Community Safety	67	22	66	44		
	Attendance Fees	104	35	16	-19		
	Other Work (Incl Aux	- 4	4-	70			
	Crewing)	51	17	79	62		
	National Ins	129	43	57	14		
	Super Annuatiuon	161	54	111	57		
	District Support			6	6		
	SUB TOTAL	3,005	1,075	1,246	171		
	Less						
	Retained Salary Income						
	Retained Grant Income						
CONTROL	PART TIME TOTAL	3,005	1,075	1,246	171	3,176	171
CONTROL	Dov	004	0.45	204	0.4		
STAFF	Pay	821	345	321	-24		
	Nat ins	57	24	27	3		
	Overtime	28	9	13	4		
	Supn	68	28	46	18		
	SUB TOTAL	974	406	407	1		
	Less						
	Control Salary Income			-1	-1		
	Control Grant Income			-1	-1		
	CONTROL TOTAL	974	406	405	-1	996	22
ADMIN,							
CLERICAL & COOKS	Pay	2 464	1 470	1 500	EO		
COURS	Pay Not inc	3,461	1,470	1,528	58		
	Nat ins	238	100	110	10		
	Overtime	400	4	20	20		
	Supn	423	177	180	3		

		Annual Budget £ 000's	Current Profile £ 000's	Actual to Date £ 000's	Variance Profile £ 000's	Estimated Outturn £ 000's	Outturn Variance £ 000's
	Pension Recharges	0000	0000	5	5	0000	0000
	Temp Admin Pay	35	15		-15		
	Temp Admin NI	3	1		-1		
	Temp Admin Sup	6	2		-2		
	SUB TOTAL	4,166	1,765	1,843	78		
	less	1,100	1,700	1,010	, 0		
	Admin Salary Income			-36	-36		
	Admin Grant Income			-25	-25		
	ADMIN TOTAL	4,166	1,765	1,782	17	4,305	139
OTHER		1,100	1,1 00	1,1 ==		1,000	
<b>EMPLOYEE</b>							
EXPENSES	Staff Training	512	169	110	-59	512	
	Bounty Scheme	35	15	2	-13	25	-10
	Other	157	64	55	-9	157	
		704	248	167	-81	694	-10
PREMISES	Building Maintenance	458	190	226	36	458	
	Electricity	36	12	13	1	36	
	Gas	52	17	11	-6	52	
	Rent Premises	63		6	6	75	12
	Business Rates	472	236	201	-35	472	
	Contract Cleaning	53	18	11	-7	53	
	Other	78	30	42	12	78	
		1,212	503	510	7	1,224	12
OPERATIONAL							
EQUIPMENT	Specialist Equipment	221	92	110	18	210	-11
	Breathing Apparatus	147	147	148	1	148	1
	Protective Clothing	131	60	28	-32	88	-43
	Other	27	9	11	2	38	11
		526	308	297	-11	484	-42
OTHER							
SUPPLIES &	Comms Maint & Purch	20	0	-	4	20	
SERVICES		36	9	5	-4	36	
	Clothing Shoes & Uniforms	46	15	17	2	46	
	Stationary	64	22	3	-19	64	
	Audit Fees	52	17	19	2	52	
	Phones General Comms Licenses &	218	90	92	2	218	
	Rentals	293	74	49	-25	293	
	Computer Eqpt Purchase	503	327	284	-43	503	
	Insurances	597	372	372	10	538	-59
	Office Equipment	108	33	26	-7	108	00
	Catering	100	55	20	- <b>i</b>	100	
	Contract/Equipment	58	19	50	31	58	
	Consultancy Fees	158	66	77	11	158	
	Postage	31	13	7	-6	31	
	Subsistence Allowance	46	15	29	14	46	
	Travel- Home To Base	58	24	26	2	58	
	Catering/Conferences &		<del>-</del> ·	_3	=		
	Members Expences	34	10	16	6	34	
	Other	271	112	168	56	271	
	- <del></del> -	2,573	1,218	1,240	22	2,514	-59
TRANSPORT	Workshop Charges	600	200	220	20	600	
	Fuel	270	90	117	27	270	61
	Vehicle Leasing	91	50	117	۷.	91	01
	Travelling Costs	299	124	150	26	360	
	Other	299 67	22	43	21	67	
	Julion	1,327	436	530	94	1,388	61
CUDDODT		1,341	730	550	34	1,300	UI
SUPPORT SERVICES	Treasury	111	28	37	9	133	22

		Annual Budget £	Current Profile £	Actual to Date £	Variance Profile £	Estimated Outturn £	Outturn Variance £
	Occupational Health Regional Mang Board	<b>000's</b> 86	<b>000's</b> 36	<b>000's</b> 49	<b>000's</b> 13	<b>000's</b> 46	<b>000's</b> -40
	Costs Other	129 152	69 64	72 81	3 17	129 152	
CAPITAL		478	197	239	42	460	-18
FINANCING	Operating Lease Payments Finance Lease Ext & Term	797	9	4 90	-5 90	12 86	-785 86
INCOME	Fire Certificates	797	9	94	85	98	-699
INGOINE	Car Leasing Contribution	-58	-24	-20	4	-58	
	Store / Clothing Sales	-2	-1		1	-2	
	Special Services Meals & Refreshments	-20 -15	-8 -6	-1 -9	7 -3	-20 -15	
	Environmental Income	-15 -16	-0 -7	-9	-s 7	-15 -16	
	Other	-38	-11	-54	-43	-38	
		-149	-57	-84	-27	-149	
<u>HQ BUDGETS</u> ADMIN,		38,183	15,470	15,817	347	37,955	-228
CLERICAL &							
COOKS	Cooks Pay	125	52	52		125	
OTHER		125	52	52		125	
EMPLOYEE EXPENSES	Other	11	5	6	1	11	
		11	5	6	1	11	
PREMISES	Station Maintenance	54 66	15 22	21 21	6 -1	54 66	
	Electricity Gas	52	17	26	9	52	
	Contract Cleaning	153	51	59	8	153	
	Other	28	6	16	10	28	
		353	111	143	32	353	
OPERATIONAL EQUIPMENT	Protective Clothing	93	31	31		93	
EQOII MEN	i rotective clottillig	93	31	31		93	
OTHER SUPPLIES &					44		
SERVICES	Clothing Shoes & Uniforms Stationary	53 32	18 13	29 27	11 14	53 32	
	Phones General	19	5	10	5	19	
	Other	70	30	31	1	70	
		174	66	97	31	174	
INCOME	Other	-3	-1		1	-3	
STATIONS		-3	-1		1	-3	
STATIONS BUDGETS ANNUAL		753	264	329	65	753	
PENSIONS	Injury Awards	296	148	233	85	296	
	III Health Deposit	148	62	75 255	13	148	
	III Health Charges Employee Pension Cont Transfer values recd Transfer values paid	490	355	355		490	
	Pension lump Sum Pension Payments from	83	83	83	40	83	
	Rev	1,017	648	16 762	16 114	1,017	
TRADING		1,017	U-10	102	117	1,017	
ACCOUNTS	FEM PRINCE'S TRUST	9 -102	32 12	-13 98	-45 86	9 -102	

		Annual Budget £ 000's	Current Profile £ 000's	Actual to Date £ 000's	Variance Profile £ 000's	Estimated Outturn £ 000's	Outturn Variance £ 000's
	COMMERCIAL TRAINING COMMERCIAL TRAINING POST	-21	8	-14 -2	-22 -2	-21	000 5
	MARKETING &			-2	-2		
	FUNDRAISING	-35 -1 <b>4</b> 9	-45 7	60	45 62	-35	
CAPITAL		-149	I	69	02	-149	
CHARGES	Depreciation and Interest Permanent Impairments	454				454	
	Permanent Impairments reversal Asset Management						
	Revenue Minimum Revenue						
	Provision Appropriation	392				392	
	Amortisation of intangible fixed assets Write down of deferred charges						
	Loss on disposal of fixed assets Amortisation of government grants						
	deferred Gain on disposal of fixed assets						
	Amortisation of intangible fixed assets (reversal) Depreciation (reversal)						
	Government grant deferred amortisation (reversal)						
	Write down of deferred charges (reversal)						
	Net gain/loss on disposal of fixed assets (reversal) External Debt						
		846				846	
OTHER	External Interest/Discount Provision	-150 8	-63	-44	19	-150 8	
	Revenue - Balances / Unallocated	-50				-50	
	Government Grant General Reserve	73				73	
	Base Budget Review Savings To Ear Marked Reserve	-13	-6		6	-13	
	From Ear Marked Reserve	-150	-150	-150		-150	
	Surp/Deficit on Collection	-68 -350	-28 -247	-27 -221	1 26	-68 -350	
IRMP 1	Abandoned Vehicles Arson Task Force	36	-241	-221	20	21	-15
	Community Fire Safety	53				30	
	Co-responder Cross Border Incidents Corporate	101				60	-23 -41
	·	190				111	-79
IRMP 2	Working with Young People	70				40	-30
	DDA Specialist Equipment	10 20				10 11	-9

		Annual Budget £	Current Profile £	Actual to Date £	Variance Profile £	Estimated Outturn £	Outturn Variance £
		000's	000's	000's	000's	000's	000's
	Fire Setters Intervention	75				43	-32
		175				104	-71
<u>CONTINGENCY</u>	Pay Award Contingency	719				719	
	Community Fire Safety	189				189	
	Contingency Contingency Regional Control Contingency Driving at						
	Work	70				40	-30
	IT Support 24/7 IPDS	30				18	-12
	2 0	1,008				966	-42
TOTAL INCLUDING		.,					
<b>PENSIONS</b>		41,673	16,142	16,756	614	41,253	-420
PENSIONS	Annual Pensions	4,577	2,131	2,231	100	4,496	-81
		4,577	2,131	2,231	100	4,496	
TOTAL EXCLUDING PENSIONS		37,096	14,011	14,525	514	36,757	-339
FLINGIONS		37,090	14,011	14,525	314	30,737	-339

## PENSIONS ACCOUNT

ACCOUNT		Pension Account 000's
INCOME	Pension Account Defecit 2006-2007 Grant Recived 2007-2008	1,838 -1,838 0
INCOME	Pension Contributions Employers (New Scheme)	-1,398
	Pension Contributions Employees (Old Scheme)	-184
	Pension Contributions Employees (New Scheme) III Health Charges Transfer Values Received Refund of Contributions	-710 -102 -355 32 -2,717
EXPENDITURE	Annual Pensions Annual Pensions - Widows Annual Pensions - Children Pension Inc Payments Pensions - Lump Sum Transfer Values Paid	2,422 130 7 941 4 3,504

**GOVERNMENT GRANTS RECEIVED** 

-2,958

NET DEFICIT / (SURPLUS) - BALANCE FROM / (TO) DCLG

-2,171